

Report By:

**AGENDA ITEM NO: 7** 

9 September 2024

Report To: Inverclyde Integration Joint

**Board Audit Committee** 

Kate Rocks Report No: VP/LS/59/24

Date:

Chief Officer, Inverclyde Health &

**Social Care Partnership** 

Contact Officer: Vicky Pollock Contact No: 01475 712180

Subject: Inverclyde Integration Joint Board – Directions Update August 2024

### 1.0 PURPOSE AND SUMMARY

1.1 □For Decision □For Information/Noting

- 1.2 The purpose of this report is to provide the Inverclyde Integration Joint Board Audit Committee (IJB Audit) a summary of the Directions issued by Inverclyde Integration Joint Board (IJB) to Inverclyde Council and NHS Greater Glasgow and Clyde in the period March 2024 to August 2024.
- 1.3 A revised IJB Directions Policy and Procedure was approved by the IJB in September 2020. As part of the agreed procedure, IJB Audit has assumed responsibility for maintaining an overview of progress with the implementation of Directions, requesting a mid-year progress report and escalating key delivery issues to the IJB. This is the eighth such report and covers the period from March 2024 to August 2024.

### 2.0 RECOMMENDATIONS

2.1 It is recommended that the Inverciyde Integration Joint Board Audit Committee notes the content of this report.

Kate Rocks Chief Officer Inverclyde Health and Social Care Partnership

### 3.0 BACKGROUND AND CONTEXT

- 3.1 Directions are the means by which the IJB tells the Health Board and the Council what is to be delivered using the integrated budget, and for Inverclyde IJB to improve the quality and sustainability of care, as outlined in its Strategic Plan and in support of transformational change. A direction must be given in respect of every function that has been delegated to the IJB. Directions are a legal mechanism, the use of directions is not optional for IJBs, Health Boards or Local Authorities, it is obligatory.
- 3.2 A revised IJB Directions Policy and Procedure was approved by the IJB in <u>September 2020</u>. As part of the agreed procedure, IJB Audit has assumed responsibility for maintaining an overview of progress with the implementation of Directions, requesting a mid-year progress report and escalating key delivery issues to the IJB. This is the seventh such report and covers the period from March 2024 to August 2024.
- 3.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Inverclyde Health and Social Care Partnership.

### 4.0 SUMMARY OF DIRECTIONS

- 4.1 A Directions log has been established and will continue to be maintained and updated by the Council's Legal Services.
- 4.2 Between March 2024 and August 2024 (inclusive):
  - the IJB has issued 3 Directions;
  - 2 of these were Directions to both the Council and Health Board; and
  - 1 was a Direction to the Council only.
- 4.3 Of the 3 Directions issued by the IJB:
  - all 3 remain open (current)
- 4.4 The list of Directions issued by the IJB to Inverclyde Council and NHS Greater Glasgow and Clyde is set out at Appendix 1 of this report. The list is split into financial years 2020/21, 2021/22, 2022/23, 2023/24 and 2024/25.
- 4.5 As requested by the IJB Audit Committee at its meeting on 26 September 2022, Directions noted as completed or superseded in the previous financial years 2020/21, 2021/22, 2022/23 and 2023/24 have been removed from the Directions log.
- 4.6 As part of their review of the IJB Directions Policy, Internal Audit have recommended that the IJB is provided with an annual report on the IJB's Directions. The fourth annual report will be presented to the IJB at its meeting in September 2024.

### 5.0 PROPOSALS

5.1 It is proposed that the IJB Audit Committee notes the content of report and the summary of Directions issued by the IJB between March 2024 and August 2024.

### 6.0 IMPLICATIONS

6.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO
Financial		Х
Legal/Risk	X	
Human Resources		X
Strategic Plan Priorities	Х	
Equalities, Fairer Scotland Duty & Children and Young People		X
Clinical or Care Governance		X
National Wellbeing Outcomes		Х
Environmental & Sustainability		Х
Data Protection		Х

### 6.2 Finance

There are no financial implications arising from this report.

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A	N/A	N/A	N/A	N/A	N/A

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A	N/A	N/A	N/A	N/A	N/A

### 6.3 Legal/Risk

The IJB is, in terms of Sections 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014, required to direct Inverclyde Council and NHS Greater Glasgow and Clyde to deliver services to support the delivery of the Strategic Plan.

### 6.4 Human Resources

There are no Human Resource implications arising from this report.

### 6.5 Strategic Plan Priorities

This report helps support the delivery of the key vision, priorities and approaches set out in the 2024-2027 Strategic Partnership Plan.

### 6.6 Equalities

There are no equality issues arising from the content of this report.

### (a) Equalities

This report has been considered under the Corporate Equalities Impact Assessment (EqIA) process with the following outcome:

YES – Assessed as relevant and an EqIA is required.

NO – This report does not introduce a new policy, function

NO – This report does not introduce a new policy, function or strategy or recommend a substantive change to an existing policy, function or strategy. Therefore, assessed as not relevant and no EqIA is required. Provide any other relevant reasons why an EqIA is not necessary/screening statement.

### (b) Equality Outcomes

Χ

How does this report address our Equality Outcomes?

Equalities Outcome	Implications
People, including individuals from the above protected characteristic groups,	None
can access HSCP services.	
Discrimination faced by people covered by the protected characteristics	None
across HSCP services is reduced if not eliminated.	
People with protected characteristics feel safe within their communities.	None
People with protected characteristics feel included in the planning and	None
developing of services.	
HSCP staff understand the needs of people with different protected	None
characteristic and promote diversity in the work that they do.	
Opportunities to support Learning Disability service users experiencing gender	None
based violence are maximised.	
Positive attitudes towards the resettled refugee community in Inverclyde are	None
promoted.	

### (c) Fairer Scotland Duty

If this report affects or proposes any major strategic decision:-

Has there been active consideration of how this report's recommendations reduce inequalities of outcome?

YES – A written statement showing how this report's recommendations reduce inequalities of outcome caused by socio-economic disadvantage has been completed.

NO – Assessed as not relevant under the Fairer Scotland Duty.

### (d) Children and Young People

Has a Children's Rights and Wellbeing Impact Assessment been carried out?

	YES – Assessed as relevant and a CRWIA is required.
Х	NO – Assessed as not relevant as this report does not involve a new policy, function or strategy or recommends a substantive change to an existing policy, function or strategy which will have an impact on children's rights.

### 6.7 Clinical or Care Governance

There are no clinical or care governance issues within this report.

# 6.8 National Wellbeing Outcomes

How does this report support delivery of the National Wellbeing Outcomes?

National Wellbeing Outcome	Implications
People are able to look after and improve their own health and wellbeing and	None
live in good health for longer.	
People, including those with disabilities or long term conditions or who are frail	None
are able to live, as far as reasonably practicable, independently and at home	
or in a homely setting in their community	
People who use health and social care services have positive experiences of	None
those services, and have their dignity respected.	
Health and social care services are centred on helping to maintain or improve	None
the quality of life of people who use those services.	
Health and social care services contribute to reducing health inequalities.	None
People who provide unpaid care are supported to look after their own health	None
and wellbeing, including reducing any negative impact of their caring role on	
their own health and wellbeing.	
People using health and social care services are safe from harm.	None
People who work in health and social care services feel engaged with the work	None
they do and are supported to continuously improve the information, support,	
care and treatment they provide.	
Resources are used effectively in the provision of health and social care	None
services.	

# 6.9 Environmental/Sustainability

Summarise any environmental / climate change impacts which relate to this report.

Has a Strategic Environmental Assessment been carried out?

	YES – assessed as relevant and a Strategic Environmental Assessment is required.
Х	NO – This report does not propose or seek approval for a plan, policy, programme, strategy or document which is like to have significant environmental effects, if implemented.

### 6.10 **Data Protection**

Has a Data Protection Impact Assessment been carried out?

	YES – This report involves data processing which may result in a high risk to the rights and freedoms of individuals.
X	NO – Assessed as not relevant as this report does not involve data processing which may result in a high risk to the rights and freedoms of individuals.

### 7.0 DIRECTIONS

7.1		Direction to:	
	Direction Required		Х
	to Council, Health	2. Inverclyde Council	
	Board or Both	3. NHS Greater Glasgow & Clyde (GG&C)	
		4. Inverclyde Council and NHS GG&C	

### 8.0 CONSULTATION

8.1 The Chief Officer and the Chief Financial Officer has been consulted in the preparation of this report.

## 9.0 BACKGROUND PAPERS

9.1 None.

# Appendix 1

Most Recent Review (Date)			Direction will be superseded by in year subsequent update reports in year	Direction will be superseded by subsequent update reports	Direction will be superseded by in year subsequent Financial Monitoring reports
Service Area	Alcohol & Drug Recovery	Alcohol & Drug Recovery	Performance & Information	Commissioning	HSCP
Responsible Officer	Head of MH, Addictions and Homelessness	Head of MH, Addictions and Homelessness	Head of Strategy & Support Services	Head of Strategy & Support Services	Head of Strategy & Support Services
Link to IJB paper	Inverciyde Alcohol and Drug Recovery Development Update	Inverclyde Alcohol and Drug Recovery Development Update	Private report	Unscheduled Care Commissioning Plan	HSCP Digital Strategy 2020/21
Direction Reference superseded, revised or revoked	N/A	۷/۷ ا	N/A	N/A	N/A
Does this supersede, revise or revoke a previous	No No	O	No	O <sub>N</sub>	02
Status	Current	Current	Current	Current	Current
Review Date			17-Mar-20 Updates will be brought back to the IJB regularlly as the project proceeds	23-Jun-20 Updates will be brought back to the IJB regularlly as the project proceeds	Sep-21
With Effect From	17-Mar-20	17-Mar-20	17-Mar-20	23-Jun-20	21-Sep-20
Date Issued	17-Mar-20	17-Mar-20	17-Mar-20	23-Jun-20	21-Sep-20
Budget Allocated by II IJB to carry out direction(s)	£825k over 3 years from Transformation Fund if future funding from Scot Govt to ADP is not confirmed	£825k over 3 years from Transformation Fund if future funding from Scot Govt to ADP is not confirmed	£243k through IJB prudential borrowing	N/A	As outlined in Appendix A.
Functions Covered by Direction	Alcohol & Drug Recovery Services	Alcohol & Drug Recovery Services	НЅСР	HSCP	All functions outlined in Appendix A of the report.
Full Text	Recruitment to a recovery post for 12 months to support the establishment of a recovery approach including commissioned services within Inverclyde and support development of recovery concepts within communities.	allocation of £825k across 3 years from the transformation fund to support the development of a commissioned community recovery hub, if future funding from the Scottish Government to Inverclyde Alcohol and Drug partnership is not confirmed.	Inverclyde Council to oversee the procurement of a replacement Social Work Information system, subject to the Council approving £600,000 Capital funding, on top of the £243,000 agred by the IB through Prudential Borrowing	Note the requirement to implement the Unscheduled Care Commissioning Plan once finalised	Inverclyde Council and NHS GG&C jointly are directed to deliver the actions within the digital investment plan for 2020/21 as outlined in the report and Appendix A. (Includes SWIFT replacement).
Direction to	Both Council and Health Board	Both Council and Health Board	Both Council and Health Board	Both Council and Health Board	Both Council and Health Board
Report Title	17.03.20 Inverciyde Alcohol 20 and Drug Recovery IJB/17/20 Development 20/AH Update	17.03.20 Inverciyde Alcohol 20 and Drug Recovery 11B/17/20 Development 20/AH Update	17.03.20 Social Care Case 20 Management - Mini IJB/32/20 Competition 20/AS	Unscheduled Care Both Counc Commissioning Plan and Health 0 Board	HSCP Digital Strategy 2020/21
Ref. no.	17.03.20 20 IJB/17/20 20/AH	17.03.20 20 IJB/17/20 20/AH	17.03.20 20 IJB/32/20 20/AS	23.06.20 20 1JB/44/20 20/LL	21.09.20 20 1JB/68/20 20/LA

Classification: Official

Ref. no.   Report Title   Direction to Direction   Direction to Direction to Direction to Direction to Direction   Direction to Direction to Direction to Direction   Direction to Direction to Direction to Direction to Direction   Direction to Directi			
Direction to Full Text   Functions Covered by   Direction   Dire	Most Recent Review (Date)		
Princetion to   Full Text   Functions Covered by   Budget Allocated by   Date Issued   With Effect   Review   Status   Dose-this   Direction   Link to Lilb Baper   From   Date   Date   From   Date   From   Date   Date   From   Date   From   Date   Date	Service Area	Mental Health	Homelessness
Princetion to   Full Text   Prince	Responsible Officer	Head of MH, ADRS and Homelessness	Head of MH, ADRS and Homelessness
Princetion to   Full Text   Functions Covered by   Budget Allocated by   Date Issued   With Effect   Review   Status   Does this superesde,   Ils to carry out   Il	Link to IJB paper	Private Report	Private Report
Prection to Full Text   Purctions Covered by Date issued With Effect   Review Status	Direction Reference superseded, revised or revoked	N/A	N/A
Pirection to   Full Text   Functions Covered by   Budget Allocated by   Date Issued   With Effect   Review Status	Does this supersede, revise or revoke a previous Direction	O N	ON
Prection to Pull Text   Pull	tatus	urrent	urrent
Prection to Pull Text   Pull	seview S	Nov-22 C	Nov-22 C
Pirection to   Full Text   Functions Covered by	From C		01-Nov-21
Pirection to   Full Text   Functions Covered by	Date Issued	01-Nov-21	01-Nov-21
Ref. no   Report Title   Direction to   Full Text   Full Text   Functions Covered by	Budget Allocated by IJB to carry out direction(s)	As detailed in the report. Funded from Mental Health Transformation Fund and Medical Staffing Budget	As detailed in the report. Funded within existing budgets including from ADP, ADRS and Rapid Rehousing Transition Plan
Ref. no.   Report Title   Direction to   Full Text	Functions Covered by Direction	Mental Health Services Adult and Older Adult Inpatient Community Services	Homelessness Service
Ref. no. Report Title Direction to  01.11.20 Advanced Clinical Health Board 21 Practice Proposal only 118/50/2 021/AM 01.11.20 Homeless Service - Council only 21 Development of 118/49/2 Rapid Rehouing 021/AM Support Provision September 2021	Full Text	The Health Board is directed to implement a team of 6 Advanced Nurse Practitioners to work across mental health services as loutlined in the report.	
Ref. no. Report Title  0.1.11.20 Advanced Clinical 21 18/50/2 021/AM  0.1.11.20 Homeless Service - 21 Development of 118/49/2 Rapid Rehouing 021/AM Support Provision September 2021	Direction to	Health Board only	
Ref. no. 01.11.20 / 21.11.20 / 21.4Mm		Advanced Clinical Practice Proposal	Homeless Service - bevelopment of Rapid Rehouing Support Provision September 2021
	Ref. no.	01.11.20 , 21 F IJB/50/2 021/AM	01.11.20   21.   [   118.49/2   F   021/AM   5   5   5   5   5   5   5   5   5

it te)					
Most Recent Review (Date)					
	Finance, Planning and Resources	Mental Health	Learning Disabilities	Finance, Planning and Resources	Finance, Planning and Resources
Responsible Officer	Head of Finance, Planning and Resources	Head of MH, ADRS and Homelessness	Head of Finance, Planning and Resources Head of Health and Community Care	Head of Finance, Planning and Resources	Head of Finance, Planning and Resources
Link to IJB paper R	Surplus Funds an	Wellbeing Report  H Wellbeing Report	Inverclyde Learning H  Disability Community Hub H  COMMUNITY HUB H	HSCP Workforce HPlan 2022-2025 au	Cost of Living an Proposals an
Direction Reference superseded, revised or revoked	N/A	N/A	N/A	24.08.2020 IJB/54/2020/LA 21.06.2021 IJB/26/2021/AM	
Does this supersede, revise or revoke a previous	ON	ON	ON	Supersede	ON
Status	Current	Current	Current		Current
Review S Date	Jun-23 6	Jun-23 (		May-23 Current	May-23 (
	27-Jun-22	27-Jun-22	20-Jul-22 26th June 2023	07-Nov-22	28-Nov-22
Date Issued	27-Jun-22	27-Jun-22	20-Jul-22	07-Nov-22	28-Nov-22
Budget Allocated by IJB to carry out direction(s)	£0.297m as detailed in the report.	As detailed in the report. Indicative allocation from the Scottish Government: 2022/23 - £156,876.54 2023/24 - £313,263.86 2024/25 - £631,746.06	£1.117million, through a combination of prudential borrowing and use of existing reserves.	As outlined in Appendix A.	f0.430m as detailed in the report
Functions Covered by Direction	Advice Services	d Older	Learning Disability Day Services		Advice Services
Full Text	Inverclyde Council is directed to invest the £0.297m surplus funds provided by the IJB to:  (a) support the appointment of 2 additional Money Advice posts for HSCP Advice Services; and (b) provide support to Financial Inclusion Partners to be agreed by the Financial Inclusion Partnership all as detailed in the report.	NHS Greater Glasgow and Clyde is directed to develop and implement the Inverclyde Mental Health and Well-being Service (MHWS) all as detailed in the report, including the appointment of the proposed 13 additional posts as set out in paragraph 6.3.	Inverdyde Council is directed to proceed with the approved project on the basis of the alternative design set out in the report and through the intended procurement route via hub West Scotland with additional funding support of £1.117million from the IJB.	Inverciyde Council and NHS GG&C jointly are directed to implement the requirements of the report and Appendix A. the Workforce Plan attached as Appendix A to the report and within the associated budget outlined in the report.	Inverclyde Council is directed to:  1. Extend access to Section 12 Social Work (Scotland) Act 1968 and Section 22 Children (Scotland) Act 1968 and Section 22 Children (Scotland) Act 1995 budgets to Health staff employed in Health Visiting, Family Nurse Partnership, Advice Services, Community Mental Health and Occupational Therapy in the allocation of cost of living payments to Inverclyde service users assessed as in need and in line with the Standard Operating Procedure (to be developed) to a maximum value of £0.300m. This direction does not affect access to Section 12 and Section 22 funding for staff with existing access.  2. Offer and provide an initial 500 warm boxes to service users receiving a Care at Home package from HSCP and
Direction to	Council only ft ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( ( (	Health Board only	Council only	Both Council I and Health C Board t t	Council only
Report Title	27.06.20 Proposed Use of 22 IDEAS Project IB/31/20 Surplus Funds 22/CG	27.06/22 Mental Health and IIB/27/20 Wellbeing Service 22/AM	20/07/22 Inverclyde Learning IB/34/20 Disability 22/CG Community Hub	07.11.22 HSCP Workforce IIB/51/20 Plan - 2022-2025 22/CG	Cost of Living Initiatives
Ref. no.	27.06.20 22 UB/31/20 22/CG	27.06/22 UB/27/20 22/AM	20/07/22 Inverciyd IJB/34/20 Disability 22/CG Commun	07.11.22 IJB/51/20 22/CG	28.11.22 Cost of Liv UB/54/20 Initiatives 22/CG

# INVERCLYDE INTEGRATION JOINT BOARD DIRECTIONS LOG 2022-23

MSc Student Chief Social Work Officer Children &	Funding	Community Care					
Jan-24 Current No							
23-Jan-23 23-Jan-23 Jan-23							
£150,000 as detailed 23	in the report						
Children & Families	Adult Services						
23.01.23 Proposal to Fund Council only Inverclyde Council is directed to provide C	financial support to self funding MSc	students by paying set fees for the final year	of their education in order to attract new	registered social workers to employment in	Inverclyde HSCP for 3 years.		
Council only							
23.01.23 Proposal to Fund	IJB/08/20 Final Year MSc	23/AS Social Work	Students to Commit	to Work for	Inverciyde HSCP for	3 Years	

ent Jate)				I		I	
Most Recent Review (Date)							
Service Area	Health and Community Care						
Responsible Officer	tome of Care Head of Health and Ind Support at. Community Care tome						
Link to IJB paper	The Future of Care and Support at Home						
Does this Direction supersede, Reference revise or superseded, revoke a revised or previous revoked Direction	V/V						
Does this supersede, revise or revoke a previous Direction	Q						
	Jun-24 Current No						
Review Date							
With Effect From	26-Jun-23						
Date Issued	26-Jun-23						
Budget Allocated by Date Issued With Effect Review Status IJB to carry out from Date direction(s)	As outlined in Paragraph 7.2 and Appendix 2						
Functions Covered by Direction							
	26/06/20 The Future of Care Council only Inverciyde Council is directed to implement Care at Home 323 and Support at Service as set out in the report and within the associated budget outlined in the report, including the increase from grade 3 to grade 4 for Social Care Workers and the realignment of Supervisor posts (Senior Social Care Workers).						
Direction to Full Text	Council only						
Ref. no. Report Title	26/06/20 The Future of Care (6 23 and Support at 118/33/2 Home 023/AB						
Ref. no.	26/06/20 T 23 a l 11B/33/2 h 023/AB						

(Date)				
Most Recent Review (Date)				
Service Area	Finance	Finance	HSCP Management Team	
Responsible Officer	Chief Financial Officer	Chief Financial Officer	Chief Officer	
Link to IJB paper	Budget 2024/26	Financial Budget Monitoring Report 2023/24 - Period 11	Private Report	
Direction Reference superseded, revised or revoked	₫ 2	25/03/2024 IJB/10/2024/CG	٧/٧	
s Does this supersede, revise or revoke a previous Direction	No No	Supersede	No No	
w Status	May-24 Current	Sep-24 Current	Mar-24 Current	
Ct Review Date				
With Effect From	25-Mar-24	13-May-24	24-Jun-24	
Date Issued	25-Mar-24	13-May-24	24-Jun-24	
Budget Allocated by IJB to carry out direction(s)	The budget delegated to inverriyde Council is £73.74m for 2024/25 and NHS Greater Glasgow and Clyde is £133.566m for 2024/25 as per the report.	As outlined in Appendix 5.	As detailed in paragraph 5.2 of the report.	
Functions Covered by Direction	Budget 2024/2026	e All functions outlined in Appendix 5 of the report.	Functions as detailed in the report.	
Full Text	Inverciyde Council is directed to spend the delegated not budge to E73.714m for 2024/25 in line with the Strategic Plan and the budget outlined within the report.  NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £135.566m for 2024/25 in line with the Strategic Plan and the budget outlined within the report.	Inverciyde Council and NHS GG&C jointly are All functions outlined in directed to deliver services in line with the Appendix 5 of the report IJB's Strategic Plan and within the associated budget outlined in Appendix 5	Inverciyde Council is directed to implement the proposed enhanced management structure for the HSCP through: a. the realignment of the statutory role of Chief Social Work Officer; b. Social Work Officer; b. recruitment to the operational post of Head of Service for Children & Families and of Service for Children & Families and of Service manager for the mental health (strategy) and complex care all as detailed in the report.	
Direction to	Both Council and Health Board	Both Council and Health Board	Council only	
Ref. no. Report Title	Budget 2024/2026	13.05.20 Financial 24 Monitoring Report 11B/13/20 2023/24 - Period to 24/CG 29 February 2024 - Period 11	24.06.20 HSCP Senior 24 Management Team 1B/26/20 Structure 24/KR	
Ref. no.	25.03.20 24 11B/12/20 24/CG	13.05.20 Financial 24 Monitori 11B/13/20 2023/24 24/CG 29 Febru Period 11	24.06.20 HSCP Sen 24 Manager 11B/26/20 Structure 24/KR	